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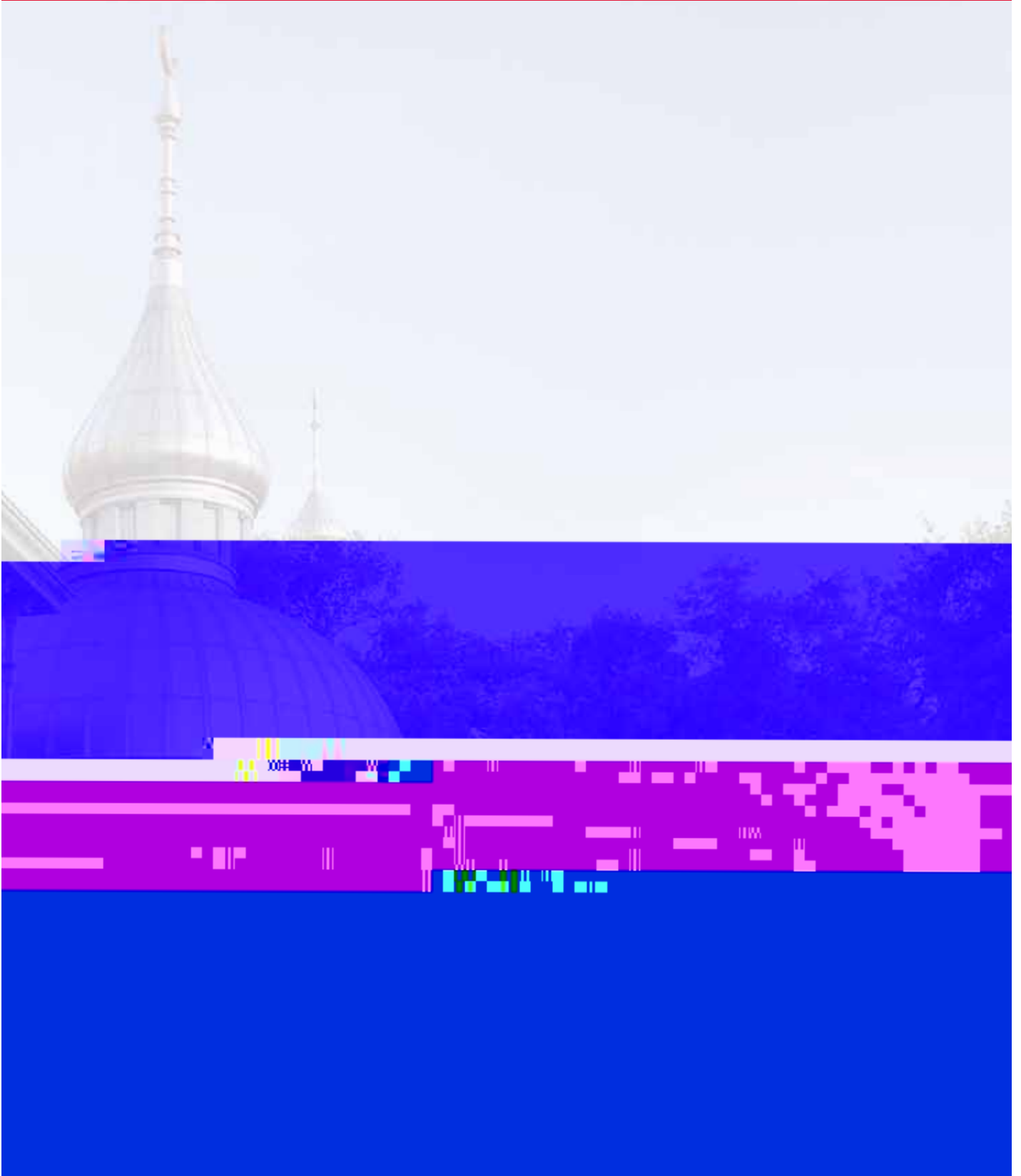
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THE UNIVERSITY OF TAMPA

Are We That Different?…

stabilize the volatile situation, police force was necessary along with a combination of... analyses, behavior science, and experience in... war. Various metrics were developed to quantify... required and output desired with respect to the... skill, and equipment needed. The proper use of... metrics allowed for adjustments that achieved the... objectives.

(4) Risk management: According to Jones, the military is on the leading edge in risk management due to the high level of risk in war. He described the process as identifying the risks to the mission, quantifying the level associated with each risk, and developing mitigating actions. Jones stressed that especially in highly uncertain and high-risk business environments, such as insurance industries, the risk management process can be highly effective and reduce costs. Jones described the application of risk management in the aviation units of the First Cavalry Division in Iraq. As the aviation brigade prepared to fly an unprecedented number of hours, risk management procedures were used to analyze the mission with enthusiasm. This Jones remarked that as a result, not only did the aviation brigade maintain an operational readiness rate almost 20 percent higher than their peacetime standard, we had very few aircrafts hit by enemy fire, a big accomplishment given the dangerous zones they were operating in."

(5) Cyber security: Cyber security involves a combination of various issues: computer network, information assurance, access management, and physical security. Consequently, all aspects of cyber security must be synchronized and coordinated to secure information. In order to achieve the maximum amount of cyber security, organizations must network all areas of information security into a holistic system. Since the military has the greatest number of

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by F. Frank Ghannadian, Ph.D.

One cannot pick up a book... see the word "courage" or... a chapter devoted to it. Coura... make decisions, courage to co... courage to speak up, and cou... take risk are often discussed... many in their guides, articles and books.

Several years ago, famous author, Gus Lee visited The University of Tampa and introduced his new book Courage: The Backbone of Leadership... emphasizes... with courage is... and the... process... mitigation... discusses three acts of courageous leadership that reflect his philosophy.

First, "Honoring and Respecting All Persons." Lee discusses the fact that even if you are dealing with a... signals to that person through good eye contact and listening carefully, thoughtfully and respectfully. Second, "Encouraging and Supporting Others." According to Lee, encouragement is reinforcement and giving courage to the... to... with enthusiasm... of leadership is often left out. Third, "Challenging Wrongs." This idea, of course, includes correcting wrongs in oneself.

Emerging Leaders

CENTER for LEADERSHIP

you can fell a tree faster than if you
So as time passed I became a bette
I'm always eager to learn. All in all
almost five per hour over the 24 hour
you should pick me as your success